

Navigate Steamship Alliances

Diversify shipments into more than one carrier alliance

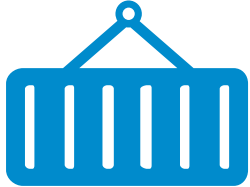
2M



Line (Industry Rank)

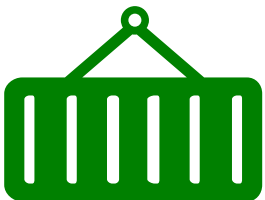
- Maersk (1)
- MSC (2)
- ZIM (10)

Ocean



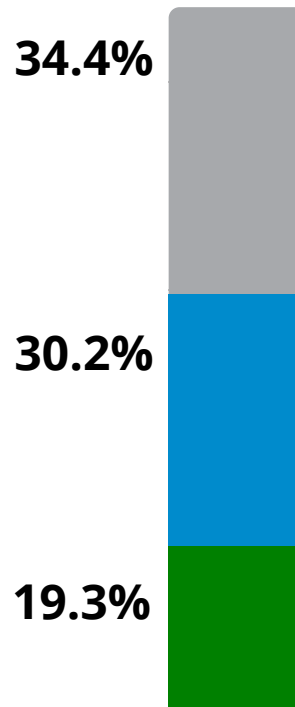
- CMA-CGM (3)
- COSCO-OOCL (4)
- Evergreen (7)

THE Alliance



- Hapag-Lloyd (5)
- ONE (6)
- HMM (8)
- Yang Ming (9)

Global Control 83.9%



Take Note

- 2M**
 - Globally largest carriers, capacity, reach
- Ocean**
 - Heavy Focus... Trans-Pacific
- THE Alliance**
 - Balanced global approach
 - ONE = 3 Japanese merged carriers
- Alliances**
 - Alliances serve Trans-Atlantic Trans-Pacific